

Healthy Connections Value Care Performance Year 1

Managed Care Task Force Meeting September 11, 2023





Goal - Expand Value Based Payments



 Collaborate with providers across the state to build a more accountable Medicaid program

 Meet targeted quality measures with the goal of improving health outcomes

Stabilize and control Medicaid reimbursement

Timeline





Establish value-based payment methods for inpatient and outpatient hospital services

Initial implementation

5 VCOs contracted, covering 80,000 Medicaid lives. (postponed due to pandemic)

Healthy Connections Primary Care Program restructured

Required participation in VCO

Healthy Connections Value Care Program Implemented

Upside only in PY1 or shared savings and downside risk

11 VCOs contracted, covering 242,648 Medicaid lives

Start Performance Year 1

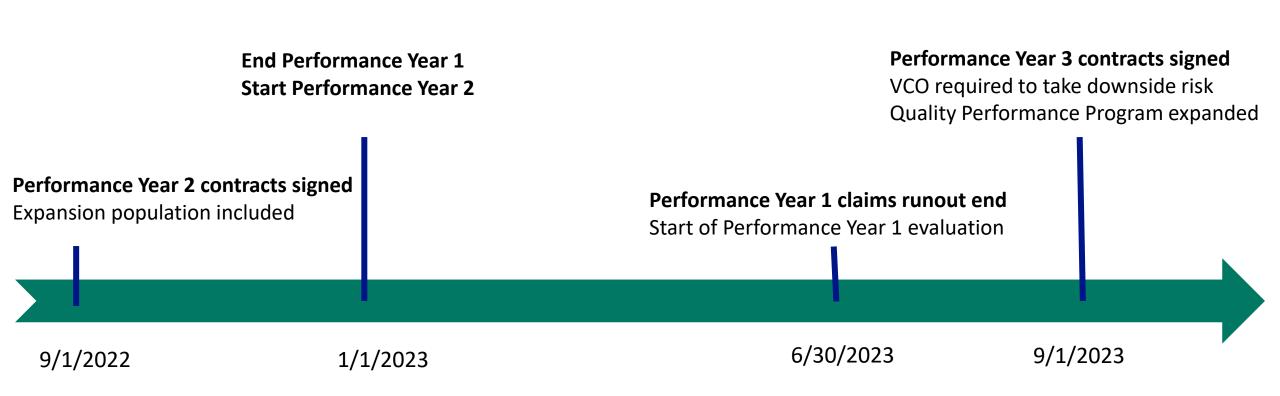
3/3/2020 7/1/2020

7/1/2021

1/1/2022



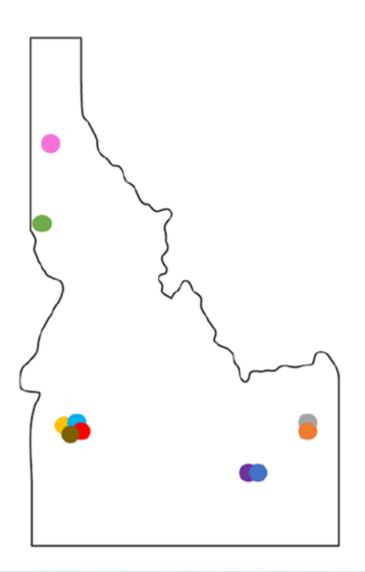


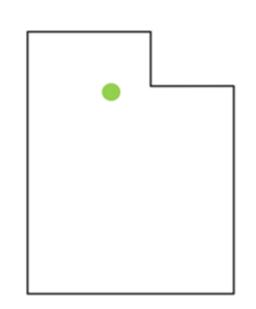


Value Care Organizations









vco	# of Members (as of 8/2023)
Boise	, , ,
 Community Health Center Network of Idaho 	45,692
 Alliance Medical Group, LLC (Primary Health) 	10,634
• Saint Alphonsus Health Alliance	34,245
St. Luke's Health Partners	106,082
St. Luke 3 Health Faithers	100,082
Lowiston	
	10.015
Advantage Point Health Alliance	10,815
I.I.I., E.II.	
The Pediatric Center (PY1&PY2 only)	5,758
Pocatello	
 Patient Quality Alliance 	7,551
Pocatello Children's Clinic	7,292
Coeur D'Alene	
 Kootenai Value Care, LLC 	20,624
,	,
Salt Lake City. UT	
	16,192
Pocatello Children's Clinic	7,292





- VCOs held accountable for meeting quality and cost targets for attributed members (≥7 months with VCO)
- Each VCO has a unique target cost based on the complexity of their attributed population (both utilization and severity of illness)
 - VCOs exceeding target cost (per member per month cost) are held responsible for a share of excess spending based on the risk level selected
 - VCOs that keep costs below target cost AND meet quality targets, can share in savings based on the risk level selected

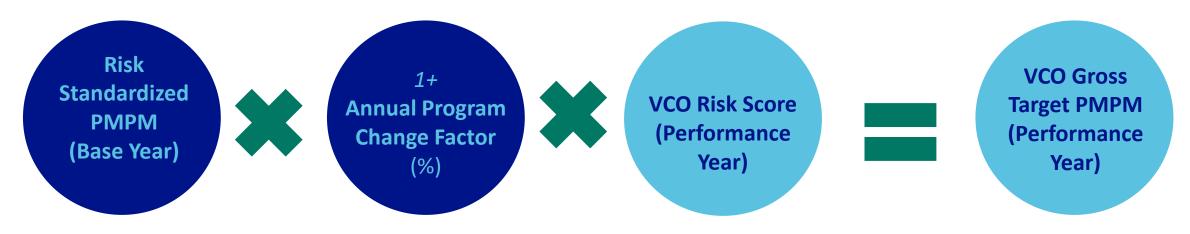
Excluded costs:

- Healthy Connections Case Management Payment,
- Managed Care Products (outpatient behavioral health, dental, non-emergent medical transportation)
- Pharmacy
- Nursing Home & Intermediate Care Facilities
- Long-term Supports & Services
- Home & Community Based
- Outliers (Large Claim Threshold \$100,000)
- Excluded Participants: Dual eligible participants (Medicaid & Medicare)





- Calculated using:
 - Statewide Risk Standardized Per Member Per Month cost (PMPM) for Base Year
 - Annual Program Change Factor
 - Typically based on trend and used to drive costs down. This factor was negotiated with VCOs.
 - Milliman Advanced Risk Adjusters (MARA) Risk Score for VCO for Performance Year
 - A risk score tool using participant medical history to predict healthcare cost risk
 - Accounts for severity of disease/complexity and utilization of the VCO population during the performance year
 - Calculated 6 months AFTER end of Performance Year, to account for claims runout







		Healthy Connections Quality Measures PY1+2
	1	DIABETES HBA1C TEST indicates the percentage of patients with type 1 or
ı		type 2 diabetes, aged 18 to 75 years, who had an HbA1c test done.
		HEDIS W30 Well Visit GT 5 in first fifteen (15) months indicates the
	2	percentage of children, during their first 15 months of life, who had six or
		more well-child visits with a primary care practitioner.
		HEDIS WCV WELL CARE PCP VISITS ADOLESCENTS indicates the percentage
	3	of adolescents, aged 3-21 years, who had at least one comprehensive well-
	3	care visit with a primary care physician (PCP) or a gynecologist during the
		measurement year.
		HEDIS BCS BREAST CANCER SCREENING indicates the percentage of women,
	4	aged 52 to 74 years at the end of the measurement period, who had a
		mammogram done during a twenty-seven (27)- month measurement period.
		AMBULATORY CARE EMERGENCY DEPT VISITS Calculates the number of
	5	emergency department (ED) visits per one thousand (1,000) enrolled
		months.
		READMISSIONS WITHIN 30 DAYS AGE 18 TO 64 Calculates the percentage of
		acute inpatient stays during the reporting time period, for Participants aged
	6	18 to 64, that were followed by an acute readmission for any diagnosis,
		excluding pregnancy-related stays, within thirty (30) days of discharge.

Payment Distribution

# Applicable Measures	# Measures Target Met	Savings Payout
6	6	100%
6	5	100%
6	4	100%
6	3	75%
6	2	50%
6	1	25%
6	0	0%



Term	Year 1 (CY2022)	Year 2 (CY2023)	Year 3 (CY2024)
Population	Legacy	Legacy + Expansion	Legacy + Expansion
Quality Measures	6 Mandatory measures	6 Mandatory measures	3 Mandatory measures + 3-6 Optional measures
Risk level	5% upside only - 80%	5% upside only - 80%	15%-80% Symmetrical
Statewide Risk Standardized PMPM	\$155.07	\$148.00	\$138.44
Annual Program Change Factor	0%	0%	0%

Risk Level Selection



VCO	PY1 Risk	PY2 Risk
A	80%	Upside only 5%
В	50%	Upside only 5%
C	40%	Upside only 5%
D	35%	80%
E	25%	25%
F	25%	Upside only 5%
G	Upside only 5%	Upside only 5%
Н	Upside only 5%	Upside only 5%
	Upside only 5%	Upside only 5%
J	Upside only 5%	Upside only 5%
K	Upside only 5%	Upside only 5%



Performance Year 1 Results

Caveat: Performance Year 1 results are preliminary. VCOs have 45 days to review the draft settlement report which was provided September 1, 2023. Draft settlement will become final when: 1.the Department has received written acceptance from the VCO, 2. 45 days have passed from final distribution of PY1 settlement reports, and the Department has not received any written acceptance or dispute from VCOs, or 3. Any objection raised by the VCO is finally resolved



VCO	VCO Gross Target PMPM	PY1 Actual Cost PMPM	Gross Savings/ (Loss) PMPM	VCO Risk Sharing Level Selection	Quality Performance Program Adjustment
Α	\$ 226.78	\$ 199.01	\$ 27.77	Symmetrical - 80%	25%
В	\$ 221.07	\$ 190.43	\$ 30.64	Symmetrical - 50%	75%
С	\$ 207.80	\$ 185.61	\$ 22.19	Symmetrical - 40%	100%
D	\$ 190.08	\$ 160.80	\$ 29.28	Symmetrical - 35%	100%
E	\$ 156.94	\$ 137.94	\$ 18.99	Symmetrical - 25%	50%
F	\$ 162.58	\$ 141.41	\$ 21.17	Symmetrical - 25%	50%
G	\$ 253.11	\$ 240.46	\$ 12.65	Upside Only – 5%	25%
Н	\$ 299.83	\$ 284.40	\$ 15.43	Upside Only – 5%	100%
I	\$ 195.14	\$ 175.77	\$ 19.37	Upside Only – 5%	25%
J	\$ 163.06	\$ 178.90	\$ (15.85)	Upside Only – 5%	100%
K	\$ 242.06	\$ 234.37	\$ 7.69	Upside Only – 5%	50%

Net Distributable Savings for PY1 (Payout to VCOs)= \$10,819,646



Performance Year 1 Quality Measures

- > All VCOs met at least one target
- ➤ 3 VCOs met at least 4 out of 6 quality measure targets and 1 VCO met 2 out of 3 targets*. These VCOs qualified for a 100% quality adjustment if savings were achieved.
- > Across all VCOs there were 60 quality measures and 60 corresponding targets*
- > 67% of quality measures saw improvement compared to the baseline
- > 45% of quality measure targets were achieved



PY1 Quality: ED Utilization

Performance Year 1 Results vs Target

Full Period with 6 Months Runout for Dates of Service Ended - December 31, 2022

Emergency Dept. Utilization per 1000 Member Months

VCO Alias	Target	Difference										
VCO A	Met	6.43								•	•	
VCO B	Met	6.30								•	•	
vco c	Met	7.05								•	•	
VCO D	Met	13.22							•			•
VCO E	Met	21.03					•				•	
VCO F	Met	15.82						•			•	
VCO G	Met	7.07									•	•
VCO H	Met	12.47							(•
VCO I	Met	4.73									•	•
ACO 1	Met	13.33						•			•	
vco к	Met	6.84)	Statev	vide Target: 39.7
			0	5	10	15	20	25	30	35	40	45



PY1 Quality: 30 Day Readmission

Performance Year 1 Results vs Target

Full Period with 6 Months Runout for Dates of Service Ended - December 31, 2022

30 Day Readmission Rates for Ages 18 to 64

VCO Alias	Target	Difference				
VCO A	Not met	0.0%		Statewide Target: 10	0.5%	
VCO B	Not met	-0.5%			• •	
VCO C	Met	5.2%		•	•	
VCO D	Met	4.8%		•	•	
VCO F	Not met	-0.2%			•	
VCO G	Not met	-1.1%			• •	
VCO H	Met	3.5%		•	•	
VCO I	Not met	-1.6%			•	
VCO K	Met	3.8%				•
			0.0%	5.0%	0.0%	15.0%



PY1 Quality: Breast Cancer Screening

Performance Year 1 Results vs Target

Full Period with 6 Months Runout for Dates of Service Ended - December 31, 2022

Breast Cancer Screening

VCO Alias	Target	Difference							
VCO A	Not met	-8.2%					•	•	
VCO B	Met	0.2%				•			
VCO C	Met	1.4%					••		
VCO D	Not met	-0.1%					•	•	
VCO F	Not met	-4.2%					• •		
VCO G	Not met	-5.7%					• •		
VCO H	Not met	-7.3%				•	•		
VCO I	Not met	-6.5%				•	•		
VCO K	Not met	-6.9%				•	•	State	ewide Target: 69.2%
			0.0% 10.0	% 20.	0% 30.	0% 40	.0% 50	0.0% 60	0.0% 70.0

PY1 Quality: Diabetes Testing



Performance Year 1 Results vs Target

Full Period with 6 Months Runout for Dates of Service Ended - December 31, 2022

Diabetes HbA1c Testing

VCO Alias 🫊	Target	Difference																			
VCO A	Not met	-5.1%														Sta	tewid	le Targ	jet: 92.9	9%	
VCO B	Not met	-9.5%															•)			
VCO C	Not met	-6.2%														•		•			
VCO D	Met	4.9%																	•		
VCO F	Not met	-5.2%															•	•			
VCO G	Not met	-7.4%															•		•		
VCO H	Not met	-1.8%														(
VCO I	Not met	-5.7%																•	•		
VCO K	Not met	-3.3%															•	•			
			0.0%	10.0	0%	20.0	0%	30.	0%	40.0	0% !	50.0%	60	.0%	70	.0% 8	0.0%		90.0	%	100.0%



Performance Year 1 Results vs Target

Full Period with 6 Months Runout for Dates of Service Ended - December 31, 2022

Wellness Visits (first 15 months of life, six or more well-child visits)

VCO Alias	Target	Difference								
VCO A	Not met	-0.1%								•
VCO B	Met	1.4%								••
VCO C	Met	7.9%							•	•
VCO D	Met	1.2%								••
VCO E	Not met	-2.2%								• •
VCO F	Met	13.1%							•	•
VCO G	Not met	-4.6%							•	•
VCO H	Met	9.8%							•	•
VCO I	Not met	-2.9%								•
ACO 1	Met	6.3%								• •
VCO K	Not met	-1.0%							•••	Statewide Target: 73.2%
			0.0%	10.0%	20.	.0%	30.0%	40.0%	50.0%	60.0% 70.0%





Performance Year 1 Results vs Target

PY1 Quality: Wellness Visits Adolescents

Full Period with 6 Months Runout for Dates of Service Ended - December 31, 2022

Wellness Visits Adolescents Ages 3 to 21

VCO Alias	s Target	Difference								
VCO A	Not met	-2.8%							• •	
VCO B	Not met	-3.0%						• •		
VCO C	Met	7.2%						•		
VCO D	Met	3.5%						• •)	
VCO E	Not met	-0.5%							•	
VCO F	Not met	-10.3%						•	•	
VCO G	Not met	-5.9%					•	•		
VCO H	Met	5.5%						•		
VCO I	Not met	-8.0%						• •		
VCO J	Not met	-8.2%						•	•	
VCO K	Not met	-2.5%						• •	State	wide Target: 68.1%
			0.0%	10.0%	20.0%	30.	.0% 40	.0% 50	0.0% 60	0.0% 70



Establish Levers for Savings	Quality	Collaboration
 Initial year allowed all providers to be successful post-pandemic and enter a new value-based contract with Medicaid. Potential to move towards cost reduction in future years. VCOs successful in meeting cost target and quality measure thresholds. Most VCOs shared in savings. Time will tell if this was unique to the 2019 base year or the covid pandemic. 	 Continued progress on quality measures expected to lead to improved health outcomes & lower costs. 67% of quality measures saw improvement during the performance year, including an increase in wellness visits during the first 15 months of life and a decrease in ED utilization and readmissions. 	 Monthly meetings between the Department and the VCOs. Statewide Care Collaborative (SCC) Quality Workgroup As a result, the program is evolving to better meet the state's and the VCO's goals. Collaboration is not limited to the scope of the contract (sharing of best practices related to patient engagement, data collection, etc.)

- ➤ Starting in PY3 (2024), requiring all VCOs to take risk starting at 15%
- ➤ Greater level of budget control with a negative Annual Program Change factor
- >Inclusion of additional services
- ➤ New/additional quality measures
- ➤ Experience post-covid
 - Starting this program in 2022 presented unique challenges tied to workforce, data, and populations to include within the contract.

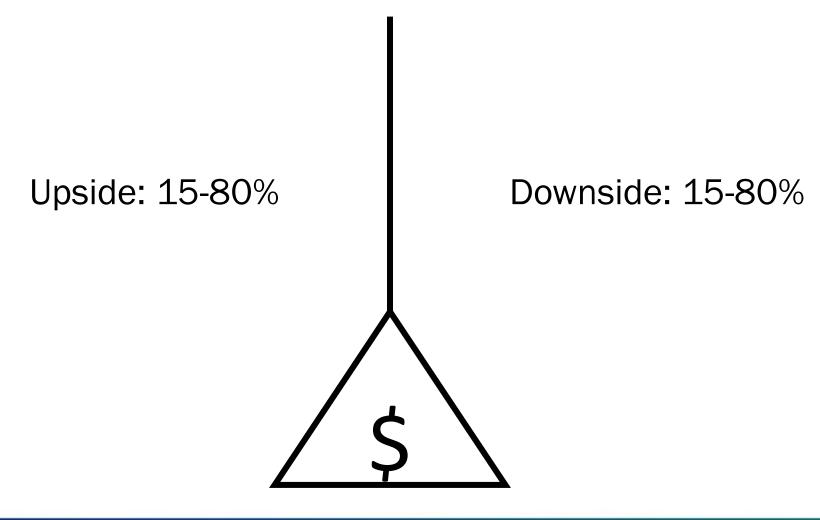


- > Resources to effectively administer the program, supporting administration and data efforts to be good partners with providers.
- > Data lag issues tied to claims data (inherent to using claims data).
- > To align the quality performance program with existing programs from other payers and to shift to quality measures that are focused on health outcomes, additional (supplemental) data collection is needed.
- > Not all VCOs are the same resulting in unique challenges or benefits.
 - VCOs have different levels of knowledge, experience and resources available to work on valuebased care.
 - Some VCOs include hospitals or FQHCs, some are primary care only.
 - VCOs have different populations. (pediatrics only, rural vs urban, # members, etc.)
- > Launching program right after pandemic.



What's new in Performance Year 3?







What's new in Performance Year 3?

HCVC Quality Measures	PY1	PY2	PY3
Emergency department visits per 1,000 member months	Required	Required	Required
Well visit ge 6 in first 15 months	Required	Required	Required
Well care visits adolescents (ages 3 to 21)	Required	Required	Required
Breast cancer screening	Required	Required	Optional
Readmissions within 30 days age 18-64	Required	Required	Optional
Diabetes hba1c testing	Required	Required	Optional
Well-child visits for age 15 months—30 months	NA	NA	Optional <i>New</i>
Concurrent use of opioids and benzodiazepines	NA	NA	Optional <i>New</i>
Developmental screening in the first three years of life	NA	NA	Optional <i>New</i>
Screening for depression and follow-up plan: ages 12 to 17	NA	NA	Optional <i>New</i>
Screening for depression and follow-up plan: age 18 and older	NA	NA	Optional <i>New</i>
Follow-up after hospitalization for mental illness: ages 6 to 17	NA	NA	Optional <i>New</i>
Follow-up after hospitalization for mental illness: age 18 to 64	NA	NA	Optional <i>New</i>